# Consolidated Financial Results for the Second Quarter of the Fiscal Year ending March 31, 2017

Our goal is to be the real estate company that customers love and choose the most in the world.

Company Overview	1
Executive Summary Results for the Second Quarter of the FY ending Mar 31, 2017	2~12
Future activities 1) Business environment	13~15
2) Managerial policy and business model	16~25
3) Growth strategies	26~37

**November 9, 2016** 



# **Company Overview**







Name : Sun Frontier Fudousan Co., Ltd.

Head Office : Toho Hibiya Building (Hibiya Chanter) 14F

2-2, Yurakucho 1-chome, Chiyoda-ku, Tokyo 100-0006

Representative : President, Tomoaki Horiguchi

Established : April 8, 1999

Stock Listing : First Section of the Tokyo Stock Exchange

on February 26, 2007 (Stock code 8934)

Capital : ¥8,387 million

Employees : 312 Consolidated (as of Oct 31, 2016)

Main Group : SF Building Support Inc.

**Companies** : Sun Frontier Real Estate Investment Advisors Inc.

: Yubi Inc.

: Sun Frontier Fudousan Taiwan Co., Ltd.

: Sun Frontier Hotel Management Inc.

#### Businesses

#### 1. Real Estate Revitalization Business

Replanning Business/ Rental Building Business

#### 2. Real Estate Services Business

Rental Brokerage/ Property Management/ Building Maintenance/ Sales Brokerage/ Construction Solutions/ Delinquent Rent Guarantees

#### 3. Hotel development and operation

Investment, development, operating

# Highlights of the results for the second quarter



#### Summary of the Second Quarter for Fiscal Year Ending Mar. 31, 2017

#### Quarterly profit increased steadily as planned

	Results	yr/yr change	increase rate
Sales	18,906	+6,049	+47.1%
Operating income	5,174	+1,164	+45.4%
Ordinary income	4,840	+1,502	+45.0%
Net income	3,420	+703	+25.9%

Forecast for FY 2017
41,000
8,500
8,200
5,600

Profit margin of Revitalization Business increased to 33%

- By linking up and combining our specialties through each process of acquisition, commodification and sales, with inventive approach, we have maximized the value extracted from properties.
- Segment profit margin increased further to 33% (same period last year of which is 30.1%).

As for the second quarterly consolidated financial results, both ordinary income and net income has reached the highest-ever level.

Procurement of hotel land and overseas development is progressing well. "Space Rental" Business is also contributing to profit improvement.

- In Da Nang, Overseas No.1 hotel "The Blossom City" opened in August. .
- In Maihama Area, accommodation specialization type hotel with 80 rooms will open in April.
- In Shijo Kawaramachi, the biggest busy district in Kyoto, we purchased a land to start the development of high-class flagship hotel.
- As for "Space Rental" business, we opened 4 branch offices, and is creating profit steadily.

# Summary of the results for the second quarter | Sun frontier



<b>T</b> 7	• 1		`
١¥	mi	แาก	n)

	Apr. to Sep. in FY ended Mar 31, 2016	Profit margin to sales	Apr. to Sep. in FY ending Mar 31, 2017	Profit margin to sales	Forecasts for FY ending Mar 31, 2017	Progress rate with respect to the initial forecast
Sales	12,857	_	18,906	_	41,000	46.1%
<b>Operating</b> income	3,559	27.7%	5,174	27.4%	8,500	60.9%
Ordinary income	3,337	26.0%	4,840	25.6%	8,200	59.0%
Net income	2,717	21.1%	3,420	18.1%	5,600	61.1%

Specializing in the small and medium-sized office buildings in central Tokyo and maintaining a high level of profitability. Achieved about 60% profit amount of whole financial year plan.

# **Revenue/Profit Summary**



	Apr. to Sep. in FY ended Mar 31, 2016	Apr. to Sep. in FY ending Mar 31, 2017	
Sales	12,857	18,906	Operating incom
Real estate revitalization	9,771	15,656	Non-operating inco
Real estate securitization	145	_	Non-operating expe
Rental building business	1,020	857	Ordinary income
Brokerage	919	698	Extraordinary loss/i
Property management	729	854	Corporate income t
Other businesses	270	839	Net income
Gross profit on sales	5,199	7,236	
Real estate revitalization	3,198	5,431	Revitalization bus
Real estate securitization	145	_	increased by 70%
Rental building business	551	465	Conses Bootel and
Brokerage	817	553	Space Rental and year expanded we
Property management	342	368	
Other businesses	144	417	<b>Expanded profit</b>
Selling and general administrative expenses	1,639	2,062	and tax cost incr Income taxes-def

10 232 337	5,174 10 344 4,480			
232	344			
337	1 180			
	4,400			
<b>▲</b> 11	351			
609	1,420			
717	3,420 (¥ million)			
Revitalization business sales increased by 60%, gross income increased by 70%. Gross income rate also has risen greatly.				
Space Rental and Hotel business established in the previous year expanded well and enhanced performance.				
1 -				

## **Consolidated balance sheet**

#### -Assets-



(¥ million)

				_
	End of Mar. 2015	End of Mar. 2016	End of Sep. 2016	Increase/decrease (from the end of Mar. 2016)
Current assets	37,452	51,365	51,113	▲252
Cash and deposits	12,686	15,413	15,464	+50
Inventory assets	23,480	32,714	33,611	+897
Other current assets	1,285	3,237	2,036	<b>▲</b> 1,200
Noncurrent assets	2,971	2,718	7,886	+5,147
Property plant and equipment	2,483	1,919	7, 065	+5,146
Intangible assets	76	278	271	<b>▲</b> 6
Investments and other assets	412	520	528	+7
Total assets	40,424	54,084	58,979	<b>▲</b> 4,895

Increased by 1.4 billion yen for acquisition of hotel land and cost of construction. On the other hand, decreased by 500 million yen as sales of comparatively big properties went well (Sales: 11 properties, acquisition: 16 properties.)

As loss carried forward was set off, there would be a reversal of 827 million yen in deferred tax asset.

As acquisition of hotel land for long-term hold, it increased by 5 billion yen.

# **Consolidated balance sheet** -Liabilities/Equity-



	End of Mar.	TO LI CNA.		T /3
	2015	End of Mar. 2016	End of Sep. 2016	Increase/decrease (from the end of Mar. 2016)
Current liabilities	3,550	7,641	8,342	+701
Short-term loans payable, etc.	1,004	3,353	4,471	+1,117
Income taxes payable, etc.	221	973	688	▲284
Other current liabilities	2,324	3,314	3,182	<b>▲</b> 131
Noncurrent liabilities	14,172	16,298	18,173	+1,875
Long-term loans and bonds payable	12,988	15,055	16,894	(+1,838)
Other noncurrent liabilities	1,183	1,242	1,278	+36
Total liabilities	17,723	23,939	26,516	+2,576
Shareholders' equity	22,693	30,144	32,496	+2,351
Others	8	<b>_</b> 0	▲33	▲33
Total net assets	22,701	30,144	32,463	+2,318
Total capital and liabilities	40,424	54,084	58,979	+4,895

End of Mar. 2015 End of Mar. 2016 End of Sep. 2016 56.2% 55.7% 55.0%

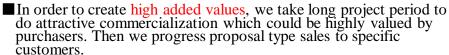
bearing debt increased by 2.9 billion yen.

Retained earnings increased as difference of net income  $(\pm 3.42 \text{ billion yen})$  and dividend payment  $(\triangle 1.06 \text{ billion yen})$ .

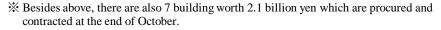
# **Revitalization business**

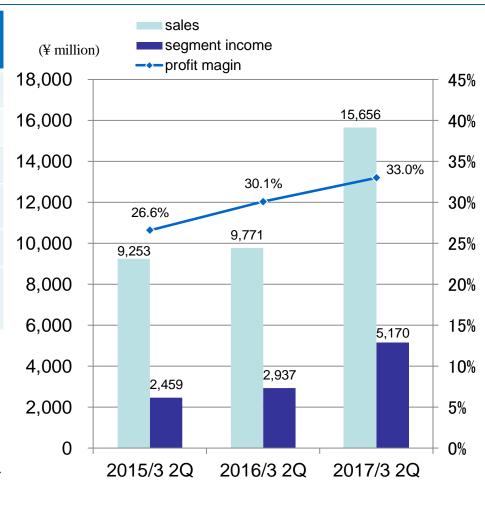


(¥ million)	Apr. to Sep. in FY ended Mar 31, 2016	Apr. to Sep. in FY ending Mar 31, 2017	Increase/ decrease
Sales	9,771	15,656	+60.2%
Segment income (Note)	2,937	5,170	+76.0%
Profit margin	30.1%	33.0%	+3.0%p
No. of procured buildings	10	16	+6
No. of sold buildings	12	11	<b>▲</b> 1
No. of buildings in stock as of the end of the term	25	44	+19



- While making efforts on commercialization and procurement, direct sales to repeat customers also increased. As a result, profit margin increased to 33%
- The average business period for selling a property is 312 days (except for 1 middle-term project and 1 use transition project).
- The stocks of revitalization property at the end of the second quarter are 40 buildings(8 of which belong to hotel business). Properties worth is 33.6 billion yen (6.6 billion of which are hotel business).





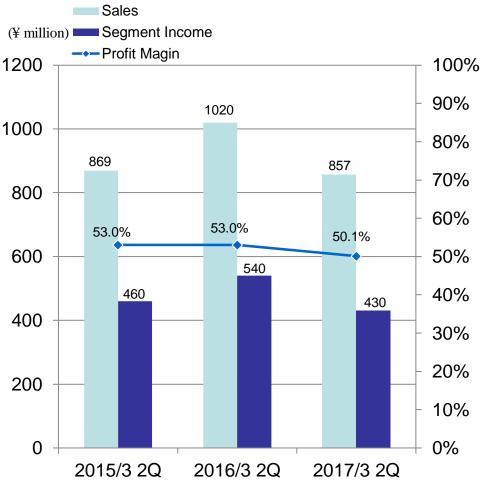
(Note) "Segment income" is calculated by subtracting various expenses of respective businesses from gross profit on sales. Various expenses include interest paid, sales commission and goodwill amortization,

# Rental building business



(¥ million)	Apr. to Sep. in FY ended Mar 31, 2016	Apr. to Sep. in FY ending Mar 31, 2017	Increase/ decrease
Sales	1,020	857	<b>▲</b> 15.9%
Segment income	540	430	▲20.4%
Profit margin	53.0%	50.1%	<b>▲</b> 2.8%p

- Utilization of comprehensive operation capability make us be able to stabilize rent income from high occupancy rate.
- Because medium-sized projects operated over multiple years were sold as scheduled, both sales and profits decreased (contributed a lot to revitalization business).



# **Brokerage business**



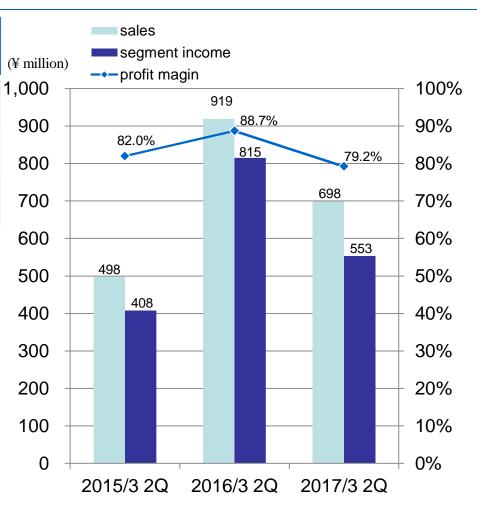
(¥ million)	Apr. to Sep. in FY ended Mar 31, 2016  Apr. to Sep. in FY ending Mar 31, 2017		Increase/ decrease
Sales	919	698	▲24.0%
Segment income	815	553	▲32.1%
Profit margin	88.7%	79.2%	<b>▲</b> 9.5%p

#### < Sales brokerage>

■ Some financial institutions become cautious about lending to real estate investment and because we didn't make enough effort to meet the needs of customers, compared to previous year, both sales and profits decreased.

#### < Rental brokerage>

- In respective area of each branch office, we dig deep to understand customers and work hard for them with the strength of rental brokerage based on community sales in central Tokyo. Both sales and profits increased from previous year.
- Tenant recruitment of revitalized and property management properties become motive power for early high occupancy rate and contributed a lot for the profit of whole company.



# **Property management business**



(¥ million)	Apr. to Sep. in FY ended Mar 31, 2016	Apr. to Sep. in FY ending Mar 31, 2017	Increase/ Decrease
Sales	729	854	+17.1%
<b>Segment</b> income	342	397	+15.9%
Profit margin	46.9%	46.5%	<b>▲</b> 0.5%p

#### <Property management business>

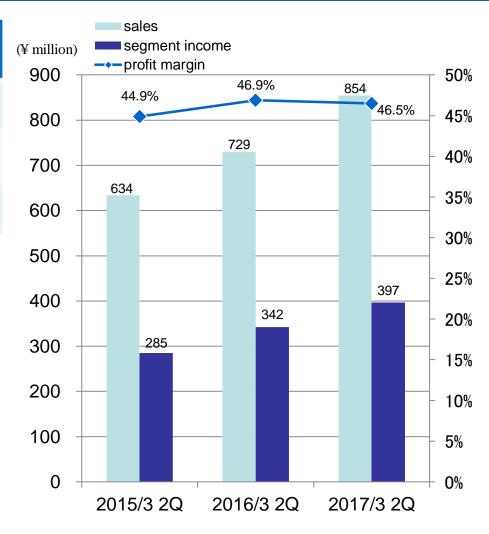
- Both sales and profit increased.
- No. of managing properties : 350 (up by 44 compared to the same period of the previous year)
- Occupancy rate: 95.8% (down by 0.8%)

[Changes in the number of entrusted buildings and occupancy rate]

	No. of properties	Occupancy rate
End of Sep. 2014	243	96.8%
End of Sep. 2015	306	96.6%
End of Sep. 2016	350	95.8%

#### <Building maintenance business>

Growth of PM entrusted properties has an effect on BM growth. However, as personnel expenses are also increasing, sales got increased but profits have hit a plateau compared to previous year.



#### **Performance of Other Business**

#### (Delinquent rent guarantee, Construction solution, Space Rental, Hotel



#### **Operation**, etc.)

(¥ million)	Apr. to Sep. in FY ended Mar 31, 2016	Apr. to Sep. in FY ending Mar 31, 2017	Increase/ decrease
Sales	270	839	+210.2%
Segment income	144	417	+187.8%
Profit margin	53.6%	49.7%	<b>▲</b> 3.9%p

<sup>&</sup>lt; Delinquent rent guarantee business>

By holding seminar toward building owners and cooperative companies, guarantee system got spread, new customer development also improved. Thus, both sales and profit increased.

#### <Construction solution business>

Due to commercialization specialized in revitalization business within company, sales decreased and profits increased.

#### <Space rental business>

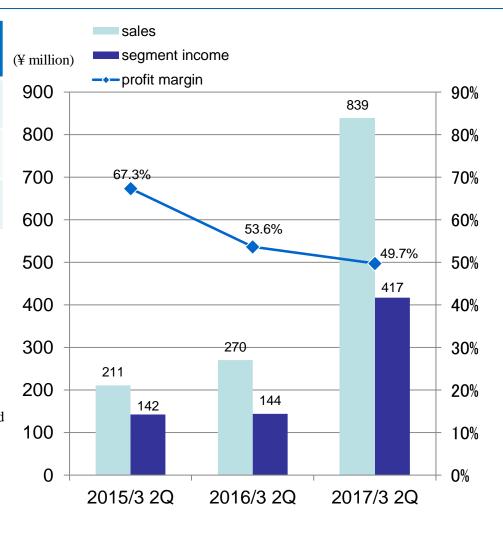
Users are increasing steadily based on repeaters and referrals. Both sales and profits increased remarkably.

(Apr. to Sep. in FY 2016, sales are 181 million yen, segment income is 68 million yen.)

#### < Hotel Operations>

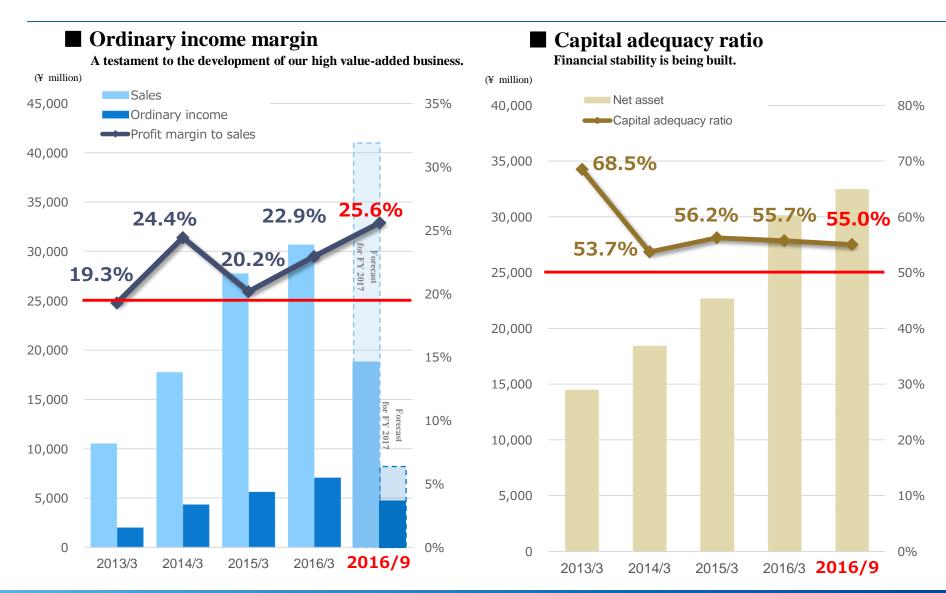
"SPRINGSUNNY Hotel Nagoya Tokoname" opened in April as the first hotel of collaborative brand with Shanghai Spring Group. Occupancy rate remains at a high level over 96% and average daily rate is improving remarkably as well.

(Apr. to Sep. in FY 2017, sales are 333 million yen, segment income is 80 million yen.)



# **Key Performance Indicators**







# <Future activities>

- 1) Business environment
- 2) Managerial policy and business model
- 3) Growth strategies

# **Business environment**



Global economy
maintains a moderate
recovery trend while
there remains risks.

U.S. economy growth led by personal consumer consumption is expanding moderately while a tiny pause could be seen in economy deceleration of China. Focusing on developed countries, global economy is expected to grow moderately.

As for sluggish growth of developing countries, anxiety about finance for Brexit and economy policy uncertainty for U.S. election, future of global economy still remains unclear. Stock and foreign exchange markets become easily affected by political events and geopolitical risks.

Aimed at increasing the country's nominal GDP to 600 trillion, Japan government bind "three arrows" to enhance economy. By developing "a strong economy bringing forth hope" including 28 trillion yen economy stimulus policy, government is trying to strengthening the virtuous cycle of allocation and growth.

# Financing environment remains favorable.

As monetary easing policy of BOJ is continuing and long-term interest is declining, attitudes to lending to real estate business is still positive while transaction volume is gradually declining for lack of sales and fear for price trend.

Against a background of graying of society and good financing environment, for small and medium-sized buildings in central Tokyo which our company is focusing on, the dynamism of purchase demand is still growing as there are overseas investment, needs of inheritance countermeasure and asset management.

The number of foreign tourists to Japan reached about 20 million by Oct 30 and would exceed 24 million for whole year, lack of accommodation become a socially urgent task. Surge of tourist is also showing a sign of spreading to provinces instead of capital cities. Total overnight guests who visit provinces exceeded those who visit capital cities.

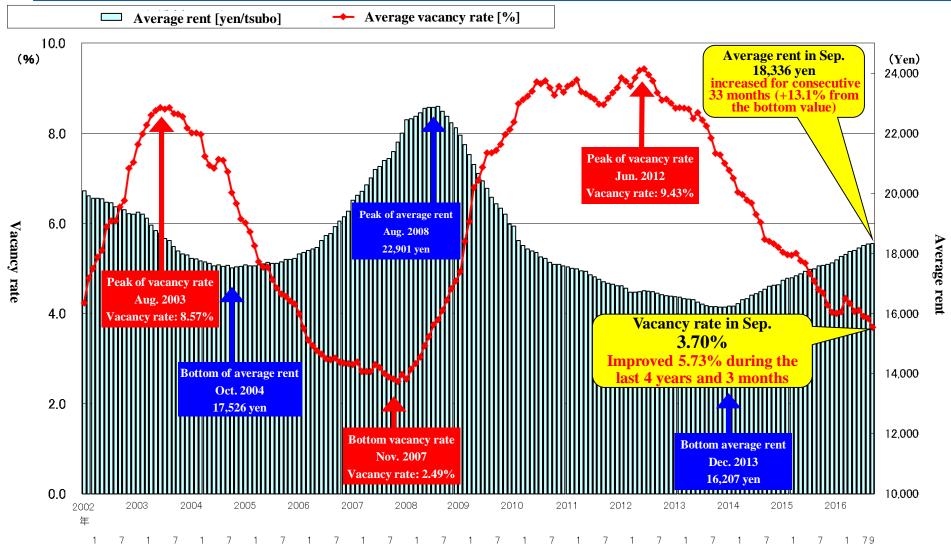
#### Demand-supply balance in central office building market is tight.

Relocation, expansion and area increase is continuing due to business development and demand-supply balance in the five wards of central Tokyo is tight. As market recovery will take long time and there is worry about slowdown of corporate performance, it is predicted that the cycle of rental market would reverse in near future.

Needs for office relocation of finance and insurance industry as well as information and communication industry is growing. Thus negotiation for raising rent of tenant recruitment and contract renewal is increasing. But room for lowering cap rate of internal real estate is very small, prudence for investment decisions is required.

# Changes in office rent and vacancy rate in 5 wards of central Tokyo





<sup>\*</sup> Source: Produced by our company based on the "office report" of Miki Shoji. This researched the office buildings whose reference floor's area is over 100 tsubo in 5 wards in Tokyo.



# 2. Managerial policy and business model

"Not for profit, but for trust."

We change ourselves and solve any real estate related difficulties based on the viewpoint of customers.

# Sun Frontier's Vision and Policies



Vision

As professionals of real estate utilization, our goal is to be the company that customers love and choose the most in the world.

Clients

Building owners, asset holders, and wealthy individuals

**Core** business

Real estate revitalization and utilization

**Policies** 

To focus on people rather than property Solve any real estate related difficulties based on the viewpoint of customers

**Strategies** 

Central Tokyo

Office

Strength

Tenant finding capability

Real estate Revitalization capability

**Operation capability** 

# Classification chart of our business



# Office buildings

#### **Real Estate Revitalization Business**



Re-planning Business
Building Rental Business
Real Estate Securitization Business

#### **Real Estate Services Business**

Rental Brokerage Sales Brokerage Property Management Building Maintenance Construction Solutions Delinquent Rent Guarantees Space Rental, Small office

## Hotel

Hotel Possession and Operation Development, Revitalization and Sales Stock Holdings, Funding

#### **Overseas**

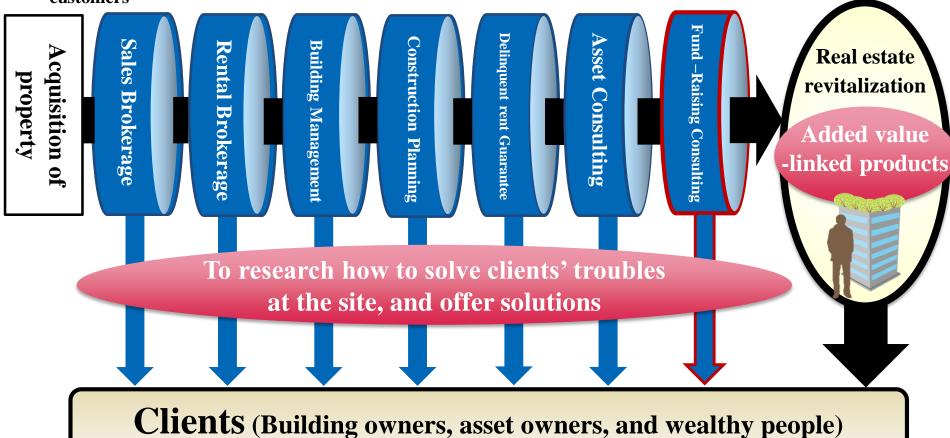
Attract investment from Taiwan to Tokyo Urban Housing and Serviced Apartment in Indonesia Hotel and Housing Developments in Vietnam

# Real Estate Revitalization and the Cycle of Added Value



<u>In vertical real estate utilization business</u>, we survey and solve difficulties by listening to customers' concerns.

In horizontal real estate revitalization business, first, we link up unrivalled knowhow and grasped needs through process above. Then we apply the linked up power to used buildings which we purchased in order to transform them into investable products worthy of trust. Then we sell the products of high added value to customers



# 3 main functions of branch office net

#### focusing on central Tokyo



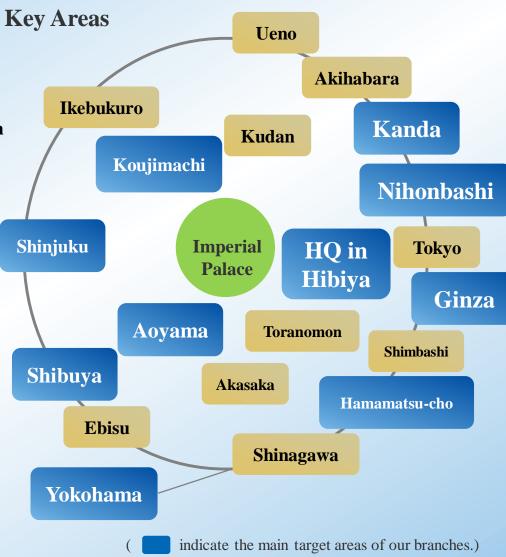
#### 1. Specializing in central Tokyo

10 footholds in wards of Chiyoda, Chuo, Minato, Shinjuku, Shibuya, and Yokohama City. With rental team of 72 members and management team of 79 members, we draw out the needs from customers and excel at finding tenants for office buildings by utilizing our familiarity with local areas.

- 2. Building owners' preferred point of contact
  We solve various problems of customers.
  Not only do tenant recruitment but also listen
  to customers and help them with internal
  cooperation.
- 3. Promote "Efficient utilization of building business"

As additional loans from financial institutions is conditional on sublease, we provide various services from renewal construction to building operation.

With powerful trinity of owners, banks and our company, we revitalize the building.



# Building operation capability is our strength | Sun Frontier



"One price for one article" products of optimal location in central Tokyo.

We draw out buildings' market values with excellent quality and attractive features, and sell buildings to asset holders and wealthy people at appropriate price.

Even after the sale, we have important earning opportunities.

# Menu of after-sale services

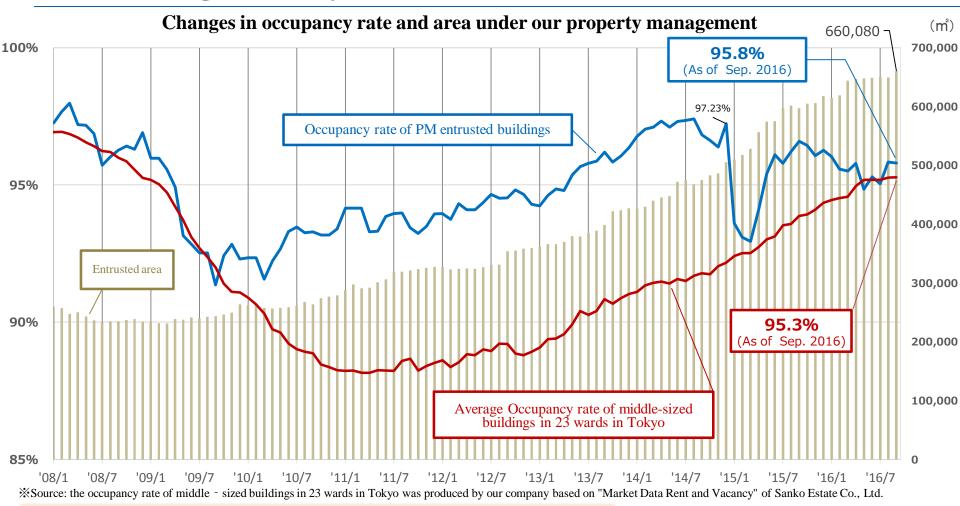
lding

onstruction

**Revitalization Business and Rental Building Operation Business** 

# Entrusted area of PM and clients are increasing steadily.





#### $Note: Occupancy \ rate \ of \ buildings \ under \ \ management \ of \ Property \ Management \ Section$

In the 4<sup>th</sup> quarter of fiscal year 2014, as important tenants moved to larger offices, some units become vacant. Thus ccupancy rate declined temporarily at the end of the term.

Later, tenants have been moving in steadily, occupancy rate got recovered.

#### Participative management of all employees based on core principles

— Change and Challenge ~Sun Frontier Management 3 Core Contents ~ —



#### 1. Mental management based on our ethos and philosophy

- We have upheld "altruism" since the establishment of our company.
- By cleaning our office and reading the philosophy booklet every morning we become a group that share the value of "Feeling as happy as for others as you do for yourself".
- We aim to offer greater happiness to customers, and contribute to the actualization of a rich society.

# 2. Management among all employees' participation based on the accounting for each section

• By developing and diffusing the accounting system for each division (Amoeba management), we enhance employees' profit awareness and promote the business operation involving all employees with management perspective.

#### 3. Business management based on the viewpoint of customers

- We listen to customers' requests carefully, handle and solve even minor troubles, without being stingy with time.
- We change ourselves from the viewpoint of customers, making efforts to challenge, create and advance.
- With internal collaboration of different sections, we create high added values that are linked to one another.



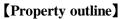
#### ~one profitable building in Gotanda~

#### **Revitalization case**

# Revitalization of real estate which looking toward the future of local area







Location: Higashi gotanda, Shinagawa-ku, Tokyo

Structure: Steel reinforced concrete, flat roof, 8 storeys

above ground and 1 basement storey

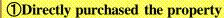
Date of completion: 1987

Purposes of use: residence, office

Land area: 277.21 m

Gross floor area: 1, 372.20 m<sup>2</sup>





- **2**Use change after vacating intermediate floors and then conversion.
- **3**Utilize the location and recruit cabin hotel as tenant which is TSE first section operator.
- **(4)** Achieved high occupancy rate over 90%
- **⑤**Sold to repeat customers by having tenant combined 30 years long term rental agreement











#### **Others**

# **NEWS**



October 21, 2016

President Horiguchi gave a lecture in the course donated by our company in Graduate School of Management, Kyoto University

Under title of "Strong will can guide one's life", President Horiguchi gave a lecture to 126 students most of whom are undergraduates of Kyoto University. By focusing on "the Strong Will of Company President" which is a critical element of management, history of our company and story of President's early life was introduced to students. After this lecture, we got thankful impression statements from students. For example, "Very moved by the thought of contributing to society by holding a clear will", "Very worthwhile time because though we study abstract management theories everyday we seldom have chance to listen to somebody who actually establish and develop a company."



#### September 3, 2016

**Sado International Triathlon** which was sponsored by our company was opened. 5 athletes of our company participated in this race.



This year 5 athletes challenged oppressive race Type A (Swim 3.8 km, bike 190km, run 42km, participants 990). All of them reached finish line successfully by transforming the encouragement around to internal power of themselves.

August 3, 2016

Our company is listed as one of "Asia's 200 Best Under A Billion 2016" by business magazine "Forbes Asia".

According to Forbes, they screened 17,000 publicly traded companies in the Asia-Pacific region. Companies with revenues between \$5 million and \$1 billion passed their criteria for profitability, growth, and modest indebtedness. The resulting 200 are un-ranked but comparatively produced the highest sales and earnings per share growth for past three-year period. This year, 13 companies from Japan are listed up. Sun Frontier is one them.

<Forbes Site URL > http://www.forbes.com/asia200



# 3) Growth strategies

# Aming at business model of standing up on two feet of Flow and stock

# Three-pronged strategy for future growth



1) Existing Business Expansion

Development and expansion of office business

+

Hotel business for high demand of inbound

2) M&A

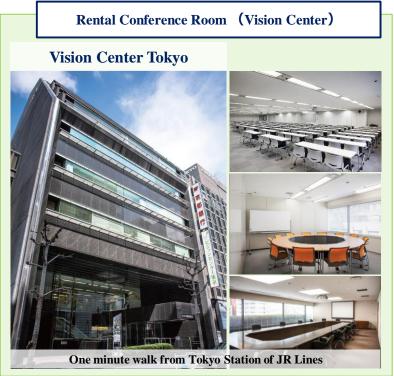
Capital participation
Business alliance

3) Overseas Business Expansion

Indonesia Vietnam

#### ~Rental Conference Room and Rental Office business~





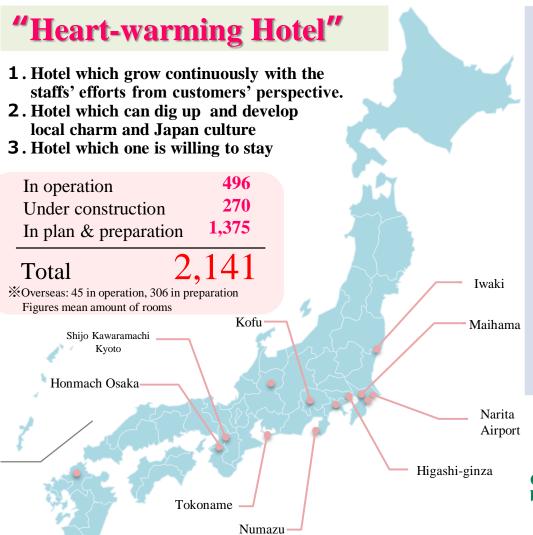
After "Vision Center Tokyo" started in April 2015, it become profitable in just half a year and customers is increasing steadily. Under the introduction from leasing section, subsequent cases in good location are also progressing well. Fourth branch office opened in Kanda in July.



### CONCEPT AND DEVELOPMENT OF HOTEL BUSINESS

### -INBOUND CITY-TOURISM HOTEL-





(Note) Schedule & scale are still being planned, may change in future.

<list< th=""><th>of</th><th>Hotel</th><th>in</th><th>Japan&gt;</th></list<>	of	Hotel	in	Japan>
---	----	-------	----	--------

Status	Open (Plan)	Location	Rooms
Rented	_	Iwaki	150
Rented	_	Numazu	152
In operation	Apr. 2016	Tokoname	194
Under construction	Apr. 2017	Maihama	80
Under construction	Jul. 2017	Kofu	190
In plan	1st half of 2018	Higashi-ginza	137
In plan	1st half of 2018	Narita Airport	210
In plan	2 <sup>nd</sup> half of 2018	Honmach Osaka	195
In plan	1st half of 2019	Shijo Kawaramachi Kyoto	189

Together with collaborative brand "SPRINGSUNNY", original brand of our own which targets at upper middle class in central Tokyo is also in plan & progress.

Development is progressing under concept of "Inbound City-tourism Hotel"

**Collaborative** brand



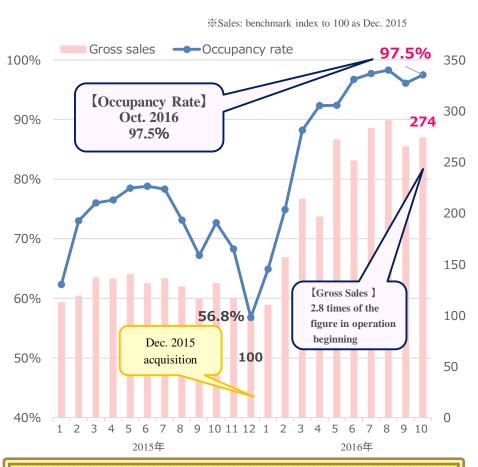
Original brand



#### **SPRINGSUNNY Hotel Nagoya Tokoname**

# Changes of gross sales and occupancy rate





As the result of our efforts on operation aiming at "heart-warming" hotel, the occupancy rate remains at a high level over 96%. Sales increased up to 2.7 times after we started the operation.





#### **<Main Renewal>**

- Strengthened safeguard
- **Exterior Wall Repearing**
- Beds addition, convenient headboard replacement
- Redesign of entrance
- Restaurant extension

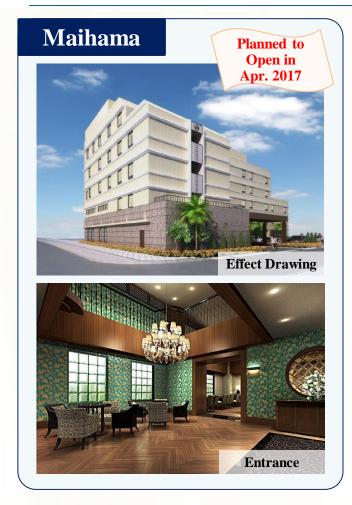


#### ≤Summary of the Hotel Building>

- Location: Shinkaichou, Tokoname, Aichi, Japan (3 minutes by express train from the airport,
  - Meitetsu Airport Line, near Tokoname Station)
- The Number of Rooms: 194 (large bath of artificial hot spring)
- Completion Date : January, 2008 (8 years)

# HOTEL PROJECTS IN PROGRESS













(注)写真は現状の完成予想図であり、今後変更となる可能性があります。

#### Trends in the number of foreign visitors to Japan by country



The number of foreign tourists to Japan is increasing continuously in 2016, it tops 20 million in Oct. 30. Considering ratio of total visitors to overall population, the number of Chinese visitors to Japan is expected to increase more.

We will continue to expand our business by developing inbound city-tourism hotel targeting on visitors to Japan.

		201	4	2014-2015	201	5	2016 (Jar	nSep.)	Population
		visitors	Total visitors ratio to population	increase rate	visitors	Total visitors ratio to population	visitors	Total visitors ratio to population	(million)
1	China	2,409,158	0.18%	107.28%	4,993,805	0.37%	5,007,173	0.49%	1,367.82
2	Korea	2,755,313	5.46%	45.25%	4,002,094	7.94%	3,719,412	9.84%	50.42
3	Taiwan	2,829,821	12.08%	29.94%	3,677,065	15.69%	3,233,516	18.40%	23.43
4	Hong Kong	925,975	12.75%	64.61%	1,524,291	21.00%	1,343,026	24.67%	7.26
5	USA	891,668	0.28%	15.88%	1,033,239	0.32%	914,452	0.38%	319.05
6	Thailand	657,570	0.96%	21.16%	796,708	1.16%	626,517	1.22%	68.66
7	Australia	302,656	1.28%	24.28%	376,153	1.59%	322,895	1.83%	23.59
8	Malaysia	249,521	0.82%	22.44%	305,502	1.01%	249,819	1.10%	30.26
9	Philippines	184,204	0.19%	45.67%	268,339	0.27%	239,828	0.32%	99.43
10	Singapore	227,962	4.17%	35.45%	308,777	5.64%	216,201	0.45%	64.51
_	others	1,979,619	0.04%	23.83%	2,451,456	0.05%	2,104,824	0.06%	5,050.72
	total	13,413,467	0.19%	47.15%	19,737,429	0.28%	17,977,663	0.34%	7,105.15

# Overseas expansion - Two directions -





# **Concept and Development of Outbound Business**



#### **Concept**

Developing our outbound business in rapidly-growing cities in South-East Asia and contributing to the happiness and prosperity of local people over there.

#### **Projects in Vietnam**

Status	Open	Location /Use	Scale
In operation	Jul. 2016	Da Nang Hotel	45 rooms
In plan	1st half of 2019	Da Nang Condominium Residence	312 houses
In plan	Undecided	Da Nang commercial complex	Hotel • SA156 rooms +Residence 229 houses+Shop
In plan	Undecided	Ho Chi Minh SA	41rooms

#### Projects in Indonesia

Status	Open	Location /Use	Scale
For sale	_	Jakarta detached house	5 houses
Under construction	Undecided	Jakarta detached house	9 houses
In plan	Undecided	Jakarta Residence+S A	90 rooms

 $(Note) "SA" \cdots Serviced apartment. Fully furnished apartment available for monthly stay, providing all the hotel-like service.$ 





# Da Nang, Vietnam -City Type hotel "The Blossom City" opened







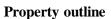
#### **Aug 1, 2016 opened**



Taking advantage of its location for beautiful waterside view, we provide a relaxing and clean space to customers with the concept of "warm-hearted hotel" by "omotenashi" hospitality and devoted smile of Vietnam staff.







Location: 147-149, Tran Hung Dao Street,

Son Tra District, Da Nang City, Vietnam

The Number of Rooms: 45 rooms

Maximum Accommodation Capacity: 90 people

**Supplementary Amenities:** 

Restaurant Bar with 60 seats, provide breakfast (including

light Japanese meals), lunch and supper

Parking lot for 2 passenger cars and 10 motorbikes





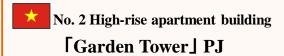


## Da Nang, Vietnam, No.2 project



#### **∼** High-rise Urban apartment house project **∼**

Da Nang is chosen to be the host of 2017 Asia-Pacific Economic Cooperation (APEC) summit. It also ranked top among the popular travel destination cities in 2016, gaining attention of the world. We established "Sun Frontier Vietnam" as an overseas subsidiary in December, 2015. Beside city-tourism hotel "The Blossom City", we are preparing for the high-rise apartment project as our 2nd project. No.3 and No.4 project are also in progress.











# Japanese spring holidays ranking of popular destination city 2016

Rank	City	y/y
1	Da Nang	389%
2	Macao	200%
3	Busan	181%
4	Kaohsiung	167%
5	Sydney	162%

5 direct flights per week from Narita, Japan.

14 direct flights per day from China. 8 direct flights per day from Korea. Gathering worldwide attention as a fascinating resort area.

From Da Nang Airport to city center it only takes 10 minutes by car, to beautiful beach where are many hotels it only take 15 minutes. Located at optimal place with very convenient access.



### Jakarta, Indonesia

#### ~ Urban House & Serviced Apartment ~



We established "Sun Frontier Indonesia" as an overseas subsidiary. We are progressing projects in central Jakarta.





## **Disclaimer**

- ◆This reference material is intended for providing information, not for soliciting or promoting you to purchase a specific product. When you invest, please do so based on your own judgment and responsibility. If you want to purchase the shares of our company, please contact securities companies.
- ◆The information included in this material may not follow the Financial Instruments and Exchange Act, the Building Lots and Buildings Transaction Business Act, the regulations for the companies listed in Tokyo Stock Exchange, etc.
- **◆**This reference material mentions our future business performance, but it does not guarantee the performance.
- ◆This reference material was produced carefully, but we do not guarantee the accuracy and certainty of its contents.

In addition, the contents may be changed or deleted without notice.

We would appreciate your understanding.

Sun Frontier Fudousan IR Desk

Phone: +81-3-5521-1551

URL:http://www.sunfrt.co.jp/en/ Mail:ir-contact@sunfrt.co.jp

